

**Agenda
Board
Wednesday 2 February 2022**

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

**3 Minutes of the Meeting of the Board held on 8 December 2021
(Pages 1 - 16)**

General Counsel

The Board is asked to approve the minutes of the meeting of the Board held on 8 December 2021 and authorise the Chair to sign them.

**4 Matters Arising, Actions List and Use of Delegated Authority
(Pages 17 - 22)**

General Counsel

The Board is asked to note the updated actions list and the use of authority delegated by the Board.

5 Commissioner's Report (Pages 23 - 60)

Commissioner

The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 8 December 2021 and updates Members on significant projects and initiatives.

6 Elizabeth Line Operational Readiness and Crossrail Update
(Pages 61 - 64)

Commissioner and Chief Executive, Crossrail

The Board is asked to note the paper.

7 Finance Report (Pages 65 - 82)

Chief Finance Officer

The Board is asked to note the Finance Report.

8 TfL Viewpoint Survey Results 2021 (Pages 83 - 90)

Chief People Officer

The Board is asked to note the report on the staff survey results.

9 Appointments to TfL and its Committees and Panels (Pages 91 - 96)

General Counsel

The Board is asked to note the composition of the Board following the appointment of Seb Dance and approve the appointments to TfL's Committees and Panels.

10 Greater London Authority Group Corporate Governance Framework Agreement (Pages 97 - 116)

General Counsel

As part of TfL's governance arrangements, the Board is asked to note the paper and approve TfL as a signatory to the revised Greater London Authority Group Corporate Governance Framework Agreement, as set out in Appendix 1 to this paper, subject to its approval by the Mayor without any substantive changes. The Agreement is an overarching commitment in relation to the culture and individual behaviours of the GLA Group and contains specific corporate governance commitments and GLA commitments.

11 Report of the meeting of the Programmes and Investment Committee held on 15 December 2021 (Pages 117 - 120)

Committee Chair, Professor Greg Clark CBE

The Board is asked to note the report of the meeting held by Teams and the subsequent use of Chair's Action to take decisions.

12 Report of the meeting of the Elizabeth Line Committee held on 26 January 2022 (Pages 121 - 122)

Committee Chair, Heidi Alexander

The Board is asked to note the report.

13 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

14 Date of Next Meeting

Wednesday 23 March 2022, at 10am.